## **CONTENTS**

|            | Certificate   | I            |
|------------|---|--------------|
|            | Abstract  | II-III       |
|            | Declaration   | IV           |
|            | Acknowledgement   | V-VI         |
|            | List of Table   | X-XIII       |
|            | List of Figures   | XIV          |
|            | Abbreviation  | XV-          |
| CHAPTER -1 | INTRODUCTION  | XVII<br>1-14 |
| CHAPTER-2  | SELECTION OF SAMPLE BANKS AND REASONS                             | 15-22        |
|            | BEHIND MERGER   |              |
|            | 2.1- Selection of Some Sample Bank                                | 16-17        |
|            | 2.2-Reasons for Forced and Voluntary Merger and Acquisition (M&A) | 18-22        |
| CHAPTER-3  | REVIEW OF EXISTING LITERATURE                                     | 23-45        |
| CHAPTER -4 | OBJECTIVES AND HYPOTHESES OF THE                                  | 46-49        |
|            | PRESENT STUDY   |              |
|            | 4.A: Based on the performance of some selected Indian             | 46-48        |
|            | Commercial bank during 2000-01 to 2014-15                         |              |
|            | 4.B: Based on executives (primary) survey on Merger and           | 48-49        |
|            | Acquisition (M&A) of Indian commercial banks                      |              |
| CHAPTER -5 | METHODOLOGY   | 50-83        |
|            | 5A Based on the performance of some selected Indian               | 50-77        |
|            | Commercial bank during 2000-01 to 2014-15                         |              |
|            | 5.1- Collection of data   | 50-50        |

|           | 5.2- Period of study                                      | 51-52   |
|-----------|---|---------|
|           | 5.3- Sample banks undertaken                              | 52-53   |
|           | 5.4- Method of analysis                                   | 53-54   |
|           | 5.5- Financial ratio used                                 | 54-55   |
|           | 5.6- Description of variable used                         | 55-63   |
|           | 5.7- Hypotheses for testing the significant difference    | 63-65   |
|           | between pre and post-merger financial indicators          |         |
|           | 5.8-Kolmogorov-Samirnov test                              | 66-66   |
|           | 5.9- Shapiro-Wilk (S-W) test                              | 66-67   |
|           | 5.10- Paired Sample T test                                |         |
|           | 5.11- Wilcoxon Signed-Ranks test                          | 67-68   |
|           | 5.12- Regression analysis                                 | 68-69   |
|           | 5.13- Autocorrelation test                                | 69-72   |
|           | 5.14-Key variable under consideration for conducting      | 72-74   |
|           | regression analysis and for checking stationery           | 74-76   |
|           | 5.15-Hypothesis for conducting regression analysis        |         |
|           | 5.16- Stationery test                                     | 76-76   |
|           | 5B:Based on executives (primary) survey on Merger and     | 76-77   |
|           | Acquisition (M&A) of Indian commercial banks              | 78-83   |
| CHAPTER-6 | ANALYSIS OF RESULTS                                       | 84-213  |
|           | 6.A-Analysis based on the performance of some selected    | 84-117  |
|           | Indian Commercial bank during                             |         |
|           | 6.B-Use of Statistical tools to substantiate finding from | 117-213 |
|           | financial parameters                                      |         |
|           | 6.B.1-Punjab National Bank & Nedungadi Bank               | 117-124 |
|           | 6.B.2-Oriental Bank of Commerce & Global Trust            | 124-132 |
|           | Bank  |         |
|           | 6.B.3-IDBI Bank & United Western Bank                     | 132-139 |
|           | 6.B.4-HDFC Bank & Centurion Bank of Punjab                | 139-146 |
|           | 6.B.5-ICICI Bank & Bank of Rajasthan                      | 146-152 |

| 152-155 |
|---------|
| 155-157 |
| 158-184 |
| 158-160 |
| 160-163 |
| 164-178 |
| 178-181 |
| 181-184 |
| 184-213 |
|         |
| 190-199 |
| 200-206 |
|         |
|         |
| 206-213 |
| 214-235 |
| 236-240 |
|         |